

Exploring the Quality of University Education in Sub-Saharan Africa: Challenges and Opportunities

Promise Zvavahera¹³, Paul Svongoro¹⁴, and Sheppard Pasipanodya¹⁵

Abstract

The quality of higher education in Africa exhibits considerable geographical variations, with North Africa possessing generally better-resourced and more effective systems compared to the more disadvantaged institutions in Sub-Saharan Africa. In the Sub-Saharan context, ongoing challenges such as insufficient funding, outdated curricula, inadequate facilities, limited research outputs, and unequal access persistently hinder the effectiveness and global competitiveness of university education. This chapter critically reviews existing literature on the diverse and interconnected factors shaping the quality of university education in Sub-Saharan Africa (SSA), focusing on Zimbabwe, Sierra Leon, Eritrea, and South Africa. South Africa is widely regarded as having one of the most advanced and well-established higher education systems in Sub-Saharan Africa and, as such, serves as a valuable benchmark for assessing the quality of higher education and identifying scalable best practices for the region. Prominent themes identified in the study include persistent underfunding, resulting in deteriorating facilities, insufficient educational resources, and low faculty remuneration which in turn, fails to attract and retain international faculty on the one hand, and causes brain drain of skilled academics on the other hand. Other themes explored are the disconnection between curricula and labour market requirements, and the varying effectiveness of quality assurance mechanisms. Notwithstanding these considerable challenges, the literature indicates promising opportunities for enhancement, such as the transformative capacity of information communication technology (ICT) to broaden access and enhance pedagogical approaches, the rising focus on regional and international collaborations, and the increasing acknowledgment of the significance of industry-academia partnerships. This

¹³ IBSUniversity. Email: promisezvavahera59@gmail.com

¹⁴ University of South Africa. Email: paulsvongoro@gmail.com

¹⁵ Catholic University of Zimbabwe. Email: sheppdee@gmail.com

chapter, therefore, enhances the existing knowledge on higher education in Africa by providing a detailed, region-specific examination of the determinants affecting the quality of university education throughout Sub-Saharan Africa. The study recommends that for Sub-Saharan African countries to enhance quality in higher education, there is an urgent need for investments in infrastructure, curriculum modernisation, improvement of quality assurance systems, promotion of academic-industry partnerships, and encouragement of international and regional collaborations to mitigate disparities and establish resilient, future-ready universities.

Keywords: Higher education quality, Sub-Saharan Africa, Educational challenges, Opportunities in education, University reforms

1.0 Introduction

The quality of university education is an important factor in a country's socio-economic development, especially in countries pursuing sustainable development, such as Sub-Saharan Africa (SSA). In recent decades, higher education institutions (HEIs) in the region have proliferated in response to the rising demand for skilled human capital and knowledge-driven economies (Teferra & Altbach, 2004; World Bank, 2025). However, this quantitative growth has not consistently resulted in qualitative enhancements, prompting questions over the relevance, effectiveness, and competitiveness of university education in Sub-Saharan Africa.

Persistent challenges such as limited funding, poor facilities, limited research outputs (Zvavahera et al., 2021), brain drain, and low staff-to-student ratios persistently undermine the quality of higher education in SSA (Materu, 2007; Lourdu, 2025). These challenges are exacerbated by antiquated curricula, insufficient digital integration, and inequities in access, particularly among underrepresented demographics such as women and rural communities (Zvavahera et al., 2021; UNESCO, 2022). Moreover, the COVID-19 pandemic

revealed and exacerbated pre-existing disparities in access to quality education, particularly in areas with inadequate or absent digital infrastructure (Ansong et al., 2023). Despite these limitations, opportunities are emerging for the transformation of university education in SSA. Technological innovations, enhanced regional collaboration, increased private sector investment, and international partnerships provide avenues for change and enhancement (African Union, 2014). As the region integrates into the global knowledge economy, understanding the factors that influence the quality of higher education is essential for evidence-based policy and institutional reforms.

In the context of the background regarding quality challenges in SSA's higher education sector, this study aims to investigate the complex nature of quality in university education in Sub-Saharan Africa, analysing both the ongoing challenges and the opportunities that can facilitate sustainable development in the sector.

1.1 Background

Since the post-independence era, university education in Sub-Saharan Africa (SSA) has undergone considerable expansion, especially from the 1990s, as countries in the region sought to enhance access to higher education as a means of fostering national development and alleviating poverty (Sawyer, 2004; Arias et al, 2019). Consequently, the number of universities and student enrolments in the region has increased significantly. This expansion has exceeded the capacity of institutions to sustain and enhance the quality of education provided.

Historically, higher education in Sub-Saharan Africa was structured according to Western systems, with minimal adjustment to local settings or labour market requirements (Teferra & Altbach, 2004). As a result, numerous institutions have grappled with structural challenges like out-dated curricula, limited autonomy, weak governance frameworks, and insufficient investment in faculty development and research facilities (Materu, 2007; Mohamedbhai, 2011). These challenges have raised concerns regarding the relevance and quality of education in creating

graduates capable of competing in the global labour market and addressing local development issues.

Alongside internal institutional weaknesses, external factors, including political instability, economic constraints, and global shifts in higher education demand, have additionally affected the sector (Isser et al., 2024). Most universities function under persistent underfunding, leading to insufficient infrastructure, oversized classes, and restricted access to digital learning resources (Mgaiwa, 2018). Furthermore, brain drain and insufficient partnerships with industry persist in hindering innovation and the generation of locally pertinent knowledge.

Nevertheless, there are growing efforts throughout the continent to reform higher education. This encompasses national quality assurance frameworks, regional harmonisation efforts like the African Higher Education Harmonisation and Quality Assurance Strategy (African Union, 2015), and the growing implementation of ICT in education (UNESCO, 2022). Moreover, international development partners and governments acknowledge the crucial importance of higher education in fulfilling the Sustainable Development Goals (SDGs), particularly SDG 4, which highlights the necessity of inclusive and quality education for all.

Understanding the present landscape, the historical development, and the contextual elements influencing university education in Sub-Saharan Africa is crucial for structuring the discourse on quality.

1.2 Research gap

Despite an expanding corpus of work on higher education in Sub-Saharan Africa, much of it has predominantly concentrated on access, financing, and governance, lacking an understanding of comparative assessments across varied political and socio-economic contexts. The most current research (e.g., Chinyoka, et al., 2020; Tsverukayi, et al., 2024; Mohamedbhai, 2011) focuses on either individual country analyses or broad regional assessments, neglecting the intricate distinctions and commonalities among fragile states like Sierra Leone and Eritrea, reform-oriented environments such as Zimbabwe, and more developed systems like South Africa.

Moreover, although global dialogues regarding the quality of higher education highlight topics like digital transformation, employability, and internationalisation, these subjects remain inadequately examined in the Sub-Saharan African context, especially concerning the influence of local challenges, such as political interference, insufficient funding, equity disparities, and deficient quality assurance systems, on university education outcomes.

A further challenge exists in the absence of understanding frameworks that connect policy, governance, access, funding, and quality assurance to the opportunities and problems encountered in many countries. Existing research frequently tackles these variables in isolation rather than analysing their interconnections and combined effect on educational quality. Furthermore, there has been minimal comparative research on how post-conflict recovery (e.g., in Sierra Leone), restrictive governance (e.g., in Eritrea), transitional reforms (e.g., in Zimbabwe), and relatively established systems (e.g., in South Africa) collectively exemplify the overarching challenges and opportunities of university education in Sub-Saharan Africa.

This study, therefore, addresses a significant gap in the literature by offering a comparative, multi-country analysis that emphasises both the structural and systemic challenges as well as the emerging potential for enhancing the quality of higher education. This analysis of four countries with unique circumstances enhances the understanding of how diverse political, economic, and governance variables affect higher education quality, providing insights that can guide regional and national policy reforms.

This study seeks to answer the research question: What are the key challenges and opportunities influencing the quality of university education in Sub-Saharan Africa? To answer this research question, the following objectives were developed:

- analyse the structural and institutional challenges that impact the quality of university education in Zimbabwe, Sierra Leon, Eritrea, and South Africa;

- evaluate the influence of policy, funding, and governance structures on educational, research, and learning results in the four countries;
- identify effective approaches and innovative strategies utilised by universities to improve educational quality in SSA;
- examine the influence of technology, collaborations, and regional integration on the future of higher education in Sub-Saharan Africa; and
- advocate for policy and institutional reforms to enhance the relevance, accessibility, and efficacy of university education throughout the area.

2. Methodology

This study used a qualitative, literature-based research design to examine the difficulties and opportunities related to the quality of university education in Sub-Saharan Africa. A literature-based methodology is suitable for this study as it facilitates a thorough and critical synthesis of existing information, theories, empirical data, and pertinent policy documents (Snyder, 2019).

2.1 Research Design

The research is exploratory and interpretive, focused on identifying major themes, trends, and gaps in the knowledge regarding university education quality in Sub-Saharan Africa. The research utilises both peer-reviewed academic sources and gray literature, encompassing reports from international organisations, government entities, and education-oriented non-governmental organisations (NGOs).

2.2 Data Sources and Selection Criteria

A comprehensive literature review was performed utilising reputable academic databases including Google Scholar, JSTOR, Scopus, ERIC, and Web of Science, alongside institutional publications from UNESCO, the World Bank, the African Union, and national education agencies. The criterion for literature selection

encompassed publications from 2000 to 2024, prioritising the most recent decade. The selection focused on:

- research concentrating only on university education in Sub-Saharan Africa;
- literature examining quality characteristics, including governance, funding, curricular relevance, infrastructure, faculty development, and learning outcomes;
- comprises both qualitative and quantitative research, policy analyses, and theoretical works; and
- research not pertinent to the region or unrelated to the quality of university education was excluded.

2.3 Data Analysis

A thematic analysis method was utilised to discern recurring themes, patterns, contradictions, and innovations within the literature. Critical information from chosen sources was categorised according to topics including institutional problems, policy responses, technological integration, and quality assurance. Concepts were manually classified and categorised into theme groupings. Themes were rigorously analysed about the research objectives, substantiated by evidence from several sources to achieve triangulation and validity.

2.4 Ethical Considerations

This literature-based study did not involve human subjects; hence, ethical approval was unnecessary. Attribution and referencing were meticulously executed in compliance with academic honesty requirements.

3. Theoretical Framework: Input-Process-Output Model of Educational Quality

This research is underpinned by the Input-Process-Output (IPO) Model of Educational Quality, introduced by McGrath in 1964. Since its introduction, academics have found the IPO model to be a useful guide for research on quality in the education sector. However, it has also undergone several modifications and

extensions (e.g., Mathieu et al., 2008). According to Mathieu et al. (2008), most IPO model modifications have either recovered more subtle parts of the model that have been neglected, placed it in a wider context, or highlighted a temporal element. Mathieu et al (2008) also tackled the contextual problem by illustrating how ambient elements influence team and compositional contributions. Since people are layered within teams, which are nested within organisations, which are nested within surroundings, this method essentially incorporates the multidimensional character of teams by nature. Despite these modifications, the IPO model remains a systems-oriented paradigm that assesses educational quality by examining three fundamental components:

- Inputs: Resources including qualified educators, financial support, infrastructure, and student readiness.
- Processes: The educational environment, instructional methods, curriculum pertinence, and institutional governance.
- Outcomes: Student learning achievements, research outputs, graduate employability, and societal impact.

This model is therefore useful for examining Sub-Saharan African institutions' structural issues, such as limited infrastructure investment and inefficient teaching methods, which affect educational outcomes (UNESCO, 2022; Materu, 2007). The study further evaluates institutional inputs and procedures to identify their impact on educational outcomes and quality using the IPO model.

4. Literature Review

The quality of university education in Sub-Saharan Africa (SSA) has gained increasing academic and policy focus due to the region's flourishing higher education industry amidst ongoing structural and institutional challenges. This literature review synthesises existing knowledge across five key areas: access and expansion, funding and infrastructure, faculty and research capacity, quality assurance mechanisms, and innovations and opportunities.

4.1 Access and Expansion of University Education

Since the early 1990s, state and private universities in SSA have grown rapidly, increasing access to university education (Sawyer, 2004; Teferra & Altbach, 2004). Enrolment expansion is a favourable trend toward massification, but it has also strained institutional resources and lowered educational quality. Bloom et al. (2014) claim that this increase has outpaced infrastructural development and faculty recruitment, resulting in overcrowded classrooms, poor facilities, and poor instruction, leading to poor outcomes. The literature is going to focus on the four countries discussing: access and expansion, funding and infrastructure, faculty and research capacity, quality assurance mechanisms, and innovations and opportunities.

4.2 Zimbabwe

University education in Zimbabwe, especially after independence, witnessed high enrolment rates and the proliferation of new universities. The country has enhanced access to university education by creating additional public and private universities, especially to cater to rural and neglected areas. Public universities such as Midlands State University and Great Zimbabwe University have improved accessibility. Nonetheless, numerous obstacles persist. High tuition fees restrict entry for students from economically disadvantaged backgrounds. Regional inequities persist, particularly in isolated areas. The expansion of infrastructure has not matched enrolment increases, hence impacting educational quality. However, opportunities exist in adopting blended and online learning approaches, community-oriented initiatives, and collaborations with local industries to enhance accessibility and relevance (Majoni, 2014).

Financing for higher education remains a significant challenge in Zimbabwe. Public universities are significantly dependent on government assistance, which has diminished owing to fiscal limitations (Chinyoka & Mutambara, 2020), and higher education institutions (HEIs) in Zimbabwe face pressure to secure financial resources for their operations (Nhavira 2019). Consequently, many institutions

have adopted neoliberal strategies to generate revenue. Neoliberal methodologies in higher education incorporate commercial, free market, and trade principles, conceptualising education as a commodity and students as consumers (Riasat & Akkaya, 2022; Tsverukayi & Poshai, 2024). Due to these challenges, institutions continue to face declining infrastructure, inadequate internet access, and outdated facilities. Academics are inadequately compensated, resulting in diminished morale and talent exodus. Possible solutions encompass public-private partnerships (PPPs), donor financing, diaspora assistance, and revenue-generating university initiatives to enhance infrastructure and service provision.

The Zimbabwe Council for Higher Education (ZIMCHE) is tasked with upholding academic standards. Although its function is essential, challenges such as insufficient capacity to oversee the swift proliferation of institutions persist. Certain private institutions lack effective internal quality assurance mechanisms. Fortifying ZIMCHE, promoting the establishment of internal quality assurance units within institutions, and embracing international best practices can improve accountability and educational quality.

Notwithstanding these challenges, Zimbabwean universities are executing a range of innovations including the utilisation of e-learning platforms and virtual libraries, curriculum reforms linked with the Education 5.0 paradigm to incorporate pedagogy, research, innovation, industrialisation, and community engagement. In addition, Zimbabwe's universities have also witnessed the rapid creation of innovation centres and entrepreneurial initiatives. Opportunities are also present to expand digital learning, advance interdisciplinary programmes, involve industry stakeholders, and access international development assistance.

4.3 Sierra Leone

Sierra Leone faces significant challenges in university education due to the aftermath of civil war and Ebola outbreaks, which disrupted its education systems. Efforts have been made to rebuild and expand higher education, with institutions like Fourah Bay College being pivotal. Access remains limited due to financial

constraints and infrastructure gaps, but there are initiatives to improve quality and access through international partnerships and government support (Jalloh, 2024).

Access to higher education in Sierra Leone has improved, evidenced by rising enrolment rates in recent years. Nonetheless, accessibility continues to be impeded by economic constraints and the limitations of academic institutions beyond major urban centres such as Freetown. Initiatives are in progress to enhance accessibility via distance learning programs and collaborations with global universities.

Funding for higher education in Sierra Leone mostly derives from government appropriations and international assistance. Nevertheless, financial limitations frequently hinder infrastructure expansion and upkeep, impacting educational facilities and campus amenities. Sustainable finance approaches and infrastructural improvements are necessary to enhance educational environments.

The capability of faculty members in Sierra Leonean universities differs, emphasising the recruitment and retention of qualified educators. The proliferation of research output necessitates enhanced support for research infrastructure, funding, and collaborations to promote innovation and effectively tackle local concerns.

The National Commission for Higher Education (NCHE) primarily supervises quality assurance in universities in Sierra Leone. The NCHE guarantees compliance with academic standards and accrediting procedures, while obstacles persist in uniform monitoring and enforcement among universities. Enhancing these procedures is essential for preserving educational quality and global credibility.

Opportunities for innovation in higher education in Sierra Leone encompass utilising technology for distance learning, encouraging multidisciplinary courses, and cultivating collaborations with business and global universities. Entrepreneurial incubators and vocational training programs facilitate skill development and foster economic growth.

In summary, Sierra Leone has considerable obstacles in university education, including financial limitations and infrastructural deficiencies; yet there are encouraging advancements in access enhancement, faculty development, and quality assurance. Addressing these issues will be essential for enhancing educational quality and effectively supporting national development objectives.

4.4 Eritrea

Eritrea's university system has grown since gaining its independence from Ethiopia in 1993, with institutions like the University of Asmara initially leading higher education. However, access to higher education remains a challenge due to limited resources and political isolation, impacting infrastructure and international collaboration (Rena, 2007). The government emphasises self-reliance and has invested in technical and vocational education alongside traditional university programmes to broaden access.

4.5 South Africa

South Africa has a well-established higher education system with diverse institutions, including historically disadvantaged universities and prestigious research universities. Challenges include inequality in access, funding disparities, and student protests over fees and accessibility (Pillay, 2019). Efforts to expand access include financial aid schemes and distance learning programmes, but structural issues like racial inequities persist despite reforms.

The country possesses one of the most advanced higher education systems in Sub-Saharan Africa (Svongoro & Zvavahera, 2024). Access has greatly increased following the end to apartheid, particularly for historically marginalised communities. Initiatives like the National Plan for Higher Education (2001) sought to enhance access and equity.

Despite growth, inequalities persist. Black and rural students are inadequately represented in prestigious universities. However, initiatives such as the National Student Financial Aid Scheme (NSFAS) have enhanced accessibility for economically disadvantaged students. The South African government designates

a substantial percentage of the education budget to higher education; nonetheless, needs persistently exceed available resources. A growing trend in education is the rise of online and hybrid learning. Although flagship universities possess robust infrastructure, historically marginalised institutions continue to have deficiencies in classrooms, laboratories, and student housing. The #FeesMustFall Movement (Griffiths, 2019) underscored the challenge of university affordability and necessitated a reassessment of financial priorities.

South Africa hosts globally competitive universities, such as the University of Cape Town, Stellenbosch University, and the University of the Witwatersrand, which excel in research output throughout Africa. The academic workforce is experiencing an aging trend, accompanied by a limited black and female PhD holders. Nevertheless, initiatives such as the New Generation of Academics Programme (nGAP) are intended to address this issue.

The Council on Higher Education (CHE), through the Higher Education Quality Committee (HEQC), oversees institutional audits and programme accreditation in South Africa. The CHE has established comprehensive quality frameworks in accordance with international standards. However, ensuring adherence to regulations across a varied array of public and private institutions is arduous, especially in remote or under-resourced regions.

The higher education system in South Africa is progressively adopting innovation. The COVID-19 epidemic expedited the transition to digital platforms and virtual learning settings. South Africa draws several students from SADC countries, presenting opportunities for intellectual diplomacy.

Universities are integrating entrepreneurship and practical skills to address labour market demands. The Fourth Industrial Revolution (4IR) is characterised by institutions such as the University of Johannesburg spearheading education in artificial intelligence, robotics, and data science (Lubinga et al., 2023). South Africa's higher education system is among the most sophisticated in Africa, characterised by robust institutional frameworks, increasing accessibility, and an

expanding research output. Nonetheless, inequality, financial limitations, and capacity discrepancies persist as significant challenges. Ongoing investment in inclusive access, infrastructure enhancement, faculty rejuvenation, and innovation will be essential for maintaining quality and global competitiveness.

4.6 Summary on country-specific reviews

From the country-specific reviews presented above, each country's approach to expanding university education reflects its unique socio-economic and political landscape. While challenges such as funding, infrastructure, and equity are prevalent, initiatives focusing on digital education, international partnerships, and vocational training are shaping the future of higher education across these nations. Efforts to address these challenges are crucial for fostering inclusive growth and development in the region.

5. Synthesis and Discussion

5.1 Challenges

5.1.1 Funding and Infrastructure Challenges

Chronic underfunding persists as a primary barrier to quality education in the four countries, and this may similarly apply to most universities in Sub-Saharan Africa. Most public institutions rely significantly on government subsidies, which are frequently inadequate and inconsistent (Materu, 2007; Mohamedbhai, 2011). The outcome is declining infrastructure, outdated libraries, and restricted access to ICT resources. Cost-sharing initiatives in Zimbabwe, Sierra Leone, and Eritrea have introduced tuition fees; nevertheless, these initiatives have failed to bridge the financial gap and have not been administered equally (World Bank, 2022). Infrastructure deficiencies are especially evident in rural institutions, characterized by inadequate power supply, limited internet connectivity, and insufficient laboratory facilities (UNESCO, 2022). South Africa possesses superior facilities, diverse funding opportunities, and significant governmental support for higher education.

The expansion of university education in the four countries is impeded by significant financial and infrastructure constraints. Zimbabwe, Sierra Leone, Eritrea, and South Africa each have unique yet interconnected challenges that impede the efficacy, accessibility, and quality of tertiary education.

These problems undermine the quality of instruction and research productivity, aligning with Tinto's argument that inadequate academic integration can result in subpar student performance and disengagement (McGrath, 1964).

5.1.2 Limited Faculty Development and Research Capacity

The shortage of qualified academic staff poses a significant threat to higher education quality. According to Teferra and Altbach (2004), many universities face high student-to-faculty ratios, aging faculty, and limited opportunities for professional development. Research output in SSA remains low compared to global standards, partly due to inadequate funding, lack of research infrastructure, and limited collaboration with international networks (Mohamedbhai, 2011). Furthermore, the brain drain of highly educated professionals continues to erode local capacity for innovation and knowledge production.

Faculty development and research capacity are central to the quality and competitiveness of university education. However, these two elements face significant constraints across Zimbabwe, Sierra Leone, Eritrea, and South Africa, though the scale and nature of challenges differ by country. To build robust research ecosystems, countries must:

- Invest in postgraduate education and CPD;
- Expand access to research grants and journals;
- Encourage academic-industry collaboration; and
- And promote regional and international academic partnerships.

Zimbabwe, Eritrea, and Sierra Leone exhibit considerable systemic deficiencies, and their higher education institutions are not congruent with the tenets of the PIPO

(Inputs-Process-Outputs-Outcomes) model (McGrath in 1964). This concept seeks to guarantee the harmonious integration of all components to attain sustainable development. Despite South Africa possessing one of Africa's most sophisticated higher education institutions (Svongoro & Zvavahera, 2024), obstacles persist in ensuring fair access for marginalised groups.

Table 1: Key Dimensions of Higher Education in Zimbabwe, Sierra Leone, Eritrea, and South Africa

Dimension	Zimbabwe	Sierra Leone	Eritrea	South Africa
Policy & Governance	State-led regulation; autonomy of universities limited by political interference	Limited capacity in policy enforcement; efforts to reform after civil conflict	Highly centralized, state-controlled system with restricted academic freedom	Strong governance structures, but ongoing tension between institutions and the state
Access & Equity	Moderate access, but rural, female, and low-income students face barriers	Access is improving, but inequities persist, especially post-conflict	Access is limited and selective; government scholarships play a major role	Broad access with strong equity policies, but racial and economic gaps remain
Funding & Financing	Public universities are underfunded, relying on student fees	Severe underfunding, with dependence on donor funding	Limited national budget for HE; the state	Public funding is robust but declining; student protests over

			bears most costs	fee hikes are common
Quality Assurance & Accreditation	ZIMCHE was established, but enforcement and capacity remain limited	Weak regulatory bodies; efforts to improve quality control	Ministry of Education monitors institutions; no independent QA body	Well-established QA mechanisms (CHE); ranking and benchmarking used

Source: Literature survey

5.1.3 Ineffective Quality Assurance and Governance Mechanisms

Despite the establishment of quality assurance (QA) agencies in the four countries, these bodies frequently experience constrained capacity, ambiguous mandates, and bureaucratic inefficiencies because of government interference (Materu, 2007). Therefore, QA systems cannot reliably uphold standards or assess institutional performance. In some instances, institutional autonomy is constrained, inhibiting innovation and accountability. The absence of strong governance mechanisms constitutes a significant process-level deficiency in the IPO model, leading to inconsistent educational quality throughout the region and beyond.

5.1.4 Inadequate Research Output and Curriculum Relevance

The region accounts for under 1% of global research publications (Teferra & Altbach, 2004). This is mostly attributable to fragile research environments, insufficient financing, and restricted collaboration with international academic networks. University curricula often stay theoretical and disconnected from industry demands, inadequately preparing students with essential 21st-century skills. The discrepancy between educational attainment and employment is a critical output-level issue within the IPO model.

5.1.5 Summary of Key Gaps

The literature indicates that although expansion has effectively enhanced access, quality persists as a significant issue due to inadequate finance, insufficient faculty capacity, governance challenges, and inconsistent reform execution. Nonetheless, nascent technological breakthroughs, quality assurance frameworks, and regional collaboration present considerable promise for transformation.

5.2 Opportunities

5.2.1 Technological Innovations and Emerging Opportunities

Despite the challenges, technology presents new avenues for enhancing education quality in SSA. The COVID-19 pandemic accelerated the adoption of online and blended learning models, although access remains unequal (UNESCO, 2022). Digital platforms, open educational resources (OER), and partnerships with global universities are helping to bridge capacity gaps and introduce pedagogical innovations. There is also a growing push toward curriculum reform to make university education more relevant to labour market needs and national development priorities (World Bank, 2022). Institutions that leverage these opportunities are better positioned to improve quality sustainably.

Additionally, regional initiatives like the African Continental Qualifications Framework (ACQF) and the Pan-African University model seek to standardise criteria and enhance the mobility of students and academics. These signify structural changes that can enhance quality assurance and foster integration throughout the continent.

5.2.2 Institutional Resilience and Innovation

Most universities in the countries under the study have commenced the implementation of internal quality assurance systems, competency-based curricula, and strategic alliances with the commercial sector. These ideas demonstrate that, despite systemic limitations, local agency and leadership may

effectuate substantial enhancements in quality. This corresponds with the IPO model's focus on process-oriented reforms to affect outcomes.

5.2.3 Private-public partnerships

To minimise the perennial underfunding and resource challenges which work against the improvement of the quality of higher education in SSA, private-public partnerships (PPPs) maybe the panacea to better quality outcomes in the higher education sector. The concept of PPPs is continuously growing, particularly in developing and emerging nations. PPPs are viewed as an effective tool to achieve the goals of the UN's Agenda 2030 for sustainable development, particularly working towards achieving the goal of quality education (Draxler, 2008; Robertson et al., 2012).

According to Draxler (2008), partners' views determine the incentives to form partnerships. For public institutions, higher education institutions in the context of this research may benefit from the provision of more resources, access to management and execution skills, and an increase in the economic significance of education. In addition, universities may also benefit from cost savings, the diversification and innovation in the delivery of education, through the increased use of technology in the classroom. The collaborating private institutions can also benefit from improved company image, closer proximity to public sector decision makers and information in a non-commercial setting, and through market penetration and lower expenses for the same (Robertson et al, 2012).

5.2.4 Collaborations

Throughout Africa, higher education is acknowledged to prioritise quality in all its forms. The harmonisation of accreditation systems, external quality assurance frameworks, internal quality assurance capacity building, credit transfer system development, and student and lecturer mobility are just a few of the issues being addressed by the numerous continental and regional initiatives currently in progress. Instead of being competitors, higher education institutions in SSA are encouraged to aggressively work together on their quality assurance programs and

initiatives, including continuing education. There is a need for higher education institutions in SSA to fortify current ties and work towards developing internal quality and external quality assurance mechanisms to strengthen internal quality management systems, including related technology, while also playing a significant role in bolstering external quality assurance capacities of the universities in the region. However, context-specific issues should not be disregarded in the collaborative efforts.

6. Limitations of the IPO Model

Although the IPO model offers a structured and straightforward perspective, it is excessively linear, reductionist, and neglectful of context, failing to adequately address the multifaceted challenges and opportunities regarding higher education quality in Sub-Saharan Africa.

6.1 Reduction of Complex Realities to Oversimplified Terms

The model presupposes a linear relationship (inputs → processes → outputs); nevertheless, educational quality in Sub-Saharan Africa is affected by non-linear, dynamic, and systemic factors, including politics, culture, governance, and socio-economic factors. This linearity potentially overlooks feedback loops, external shocks (such as COVID-19), or cultural factors (including colonial legacies, language of instruction, and brain drain). The model further overlooks macro-level factors such as policy frameworks, economic instability, corruption, and regional disparities, which are particularly pertinent in Sub-Saharan Africa. Quality is influenced by broader ecosystems, including financial policies, worldwide ranking pressures, and international alliances, rather than solely by internal university dynamics.

6.2 Limited Assessment of Quality

Outputs are typically confined to measurable metrics (graduation rates, publications, employability), potentially overlooking qualitative aspects such as student satisfaction, community engagement, or contributions to local

development. It poses the risk of embracing a Western-centric concept of excellence that may not correspond with African realities and developmental objectives (Agenda 20263).

6.3 Static as Opposed to Dynamic Perspective

Education is a protracted process with deferred effects. IPO primarily reflects short-term results (degrees conferred) rather than long-term impacts (knowledge dissemination, innovation, societal transformation). This complicates the evaluation of education's genuine contribution to sustainable development in the region and beyond.

6.4 Neglect of Equity and Inclusion

IPO models inadequately emphasise the beneficiaries of higher education. Concerns like gender inequities, rural-urban differences, and access for underprivileged groups may be neglected if the emphasis is solely on aggregate inputs and outputs.

6.5 Risk of Managerial or Technocratic Bias

Universities and policymakers may primarily utilise the IPO framework for accountability and efficiency measures (budgets, enrolments, throughput) rather than addressing more critical issues such as academic freedom, curriculum relevance, or the decolonisation of knowledge.

7. An Improved Input-Process-Output (IPO) Model

To address the identified weaknesses, Figure 1 illustrates the shortcomings of the straightforward Input-Process-Output (IPO) model for assessing educational quality in Sub-Saharan Africa. It incorporates important elements that were overlooked before, like feedback loops, long-term results, and the larger context.

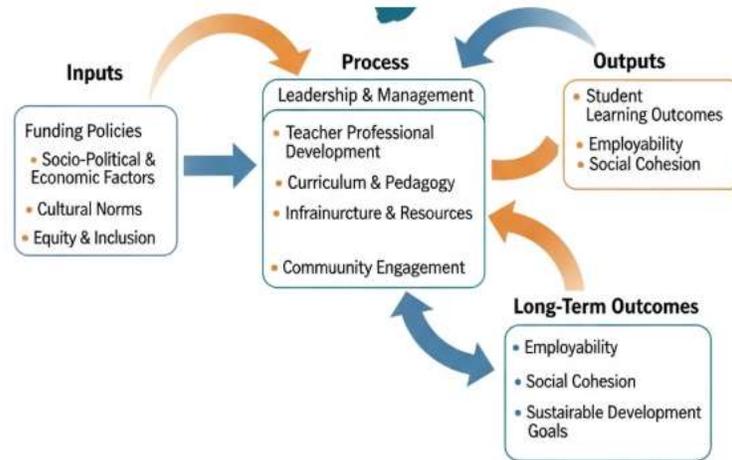


Figure 1: An Improved Input-Process-Output (IPO) Model
Source: Researchers' Model

Figure 1 is an improved Input-Process-Output (IPO) Model. It illustrates how HEIs convert inputs into desired outputs through a systematic process. An essential enhancement of this model is the incorporation of Outcomes. Outputs refer to the direct and immediate consequences (e.g., a diploma), whereas outcomes denote the broader and long-term effects of these outputs on individuals and society (e.g., a graduate's professional success, economic contribution, or social mobility).

8. Policy Recommendations

Governments should prioritise higher education in their national budgets and investigate alternative funding channels, including public-private partnerships, alumni contributions, and research grants. Commitment to investment in ICT, infrastructure, and faculty development is essential.

National and institutional quality assurance entities must be endowed with explicit mandates, sufficient resources, and independence. Regional frameworks such as the African Standards and Guidelines for Quality Assurance (ASG-QA) ought to be embraced and adapted to ensure pertinence and adherence.

Policy measures must be enacted to train, attract, and retain competent academic personnel. These may encompass research funding, professional development initiatives, enhanced compensation, and foreign exchange opportunities.

Universities ought to periodically revise their curricula to correspond with market requirements and national development objectives. Robust collaborations with industry stakeholders can improve practical training, internships, and entrepreneurship advancement. Governments and universities ought to allocate money towards digital infrastructure and advocate for blended learning, open educational resources, and virtual laboratories. National research and education networks (NRENs) can mitigate the digital gap and promote regional integration.

Policies that foster transparency, accountability, and academic freedom ought to be institutionalized. Universities should be afforded the autonomy to innovate, optimize resource management, and address the distinct requirements of their students and communities.

Inter-university networks, standardized accreditation frameworks, and collaborative research platforms can promote cross-border cooperation, knowledge dissemination, and the mobility of students and faculty within Sub-Saharan Africa.

By adopting these policy proposals, Sub-Saharan African countries can establish a more resilient, inclusive, and future-oriented university education system that significantly contributes to regional development and global knowledge economies.

9. Implication for practice

Universities must ensure that curricula align with labour market demands and technology advancements, while implementing new, student-centred pedagogies such as blended and problem-based learning. Faculty growth must be prioritised by ongoing training in pedagogy, research methodologies, and digital competencies, along with incentives for scholarly inquiry and collaboration.

Enhancing quality assurance processes, augmenting ICT infrastructure, and cultivating robust connections with industry and communities are vital for improving learning outcomes and graduate employability.

10. Policy implication

From a policy standpoint, governments must rectify the persistent underfunding of higher education by increasing financial allocations and promoting public–private partnerships to enhance facilities, research, and faculty capabilities. Enhancing national and regional quality assurance frameworks will facilitate the standardisation of certifications and promote the mobility of students and professionals throughout the region and beyond. Policies must foster fair access by tackling gender gaps, bridging rural–urban divides, and assisting marginalised groups such as women, through scholarships and credit programmes. Moreover, research and innovation strategies should promote knowledge generation that meets developmental requirements, supported by innovation centres and commercialisation routes.

11. Conclusions

The quality of university education in Sub-Saharan Africa (SSA) continues to be a fundamental concern in the region's socio-economic development strategy. This literature-based study indicates that although substantial advancements have been achieved in broadening access to higher education, the quality of education is nevertheless undermined by persistent underfunding, faculty shortages, insufficient infrastructure, and ineffective governance systems. The disparity between academic curricula and the labour market requirements persists, impacting graduate employability and national, regional, and international competitiveness. The study identified opportunities, particularly through technological improvements, regional collaboration, and quality assurance reforms, which offer feasible avenues for enhancing higher education results in Sub-Saharan Africa. Employing the Input-Process-Output model facilitated a comprehensive knowledge of the obstacles and pathways for achieving institutional and systemic transformation. Enhancing the quality of university

education in Sub-Saharan Africa necessitates coordinated, sustained, and contextually aware methods that tackle both institutional and policy-level limitations while utilizing existing innovations and collaborations.

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